



## COMMANDER'S POLICY STATEMENT



### SAFETY AND FORCE PRESERVATION

Safety and Force Preservation are integral to our battalion combat readiness and will be critical factors in our decision-making and actions in combat, in training, or while on liberty. We must all guard against reckless behavior at the unit and individual level, because it puts at risk the health, safety, and combat readiness of Combat Logistics Battalion 22.

Death, serious injury, and the loss of materiel assets, due to mishaps, negatively affect the battalion's warfighting capability. Force Preservation is not intrusive leadership - it is **engaged leadership** at all levels by **professional warfighters**. Engaged leadership ensures a command climate that demands the preservation of our most important resource, Marines and Sailors. Reckless behavior, lack of oversight, and poorly planned and executed missions all contribute, either directly or indirectly, to disastrous events.

Small unit leaders, sergeants and corporals, are our friendly center of gravity. Our NCOs are closest to the day to day events and with a single act or decision, can be the difference between mission success and failure. Our efforts will be focused on empowering our young leaders by teaching them to recognize hazards, unacceptable risk levels, and intervention methods; and on providing them with the tools and resources to mitigate risk and make a difference.

All leadership within Combat Logistics Battalion 22 will support the development of our NCO ranks, and ensure they fully understand their roles and responsibilities within the Safety and Force Preservation Programs. Our strategy will mirror that of 2d Marine Logistics Group: Prepare, Prevent and Protect. This strategy will ensure that our Marines and Sailors understand and receive the resources necessary to support our warriors.

**Prepare, Prevent, Protect.** This strategy is a holistic approach to balance the individual and the unit; it requires proactive planning and education at each level to identify risks operationally, administratively, and personally. Once identified, we will mitigate, monitor, and reassess risk to our Marines and Sailors, our unit, and our mission.

It is the responsibility of all Combat Logistics Battalion 22 Marines and Sailors to make a difference! That requires each of us to call a "safety time-out" to intervene, when someone is in danger or making a poor decision in training, on liberty, or while deployed. If it needs to be corrected, correct it! Your actions make the difference. Your skills and experience are critical to our success.

A handwritten signature in black ink, appearing to read "S. P. Mullen".

S. P. MULLEN  
Commanding Officer  
Combat Logistics Battalion 22